

Calgary Metropolitan Region Board

Suite 305, 602-11 Ave SW Calgary, AB | T2R 1J8 403-213-6875 jcopping@calgarymetroregion.ca

> Jordon Copping Chief Officer IREF #2021-04

Dear Jordon,

This letter represents the official response from the City of Airdrie for IREF Application **2021-04**.

On review of the application information provided and the review conducted by the third-party consultant (Lovatt Planning Consultants) as well as CMRB Administration, the City of Airdrie confirms that we take a position of objection to this application and present a challenge to the CMRB recommendation for approval.

The rationale for our **objection** to the application and the **challenge** to the CMRB recommendation is included under separate cover as part of this submission.

Sincerely,

Peter Brown Mayor, City of Airdrie 403.948.8820 mayor@airdrie.ca

carbon copy – City of Airdrie Council CMRB Mayors and Reeves Chris Sheard, CMRB Chair Paul Schulz, City of Airdrie Chief Administrative Officer

enclosed –

Rationale for IREF Objection and Challenge to CMRB Administration

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Objection to IREF 2021-04 (RVC Municipal Development Plan)

Interim Growth Plan Alignment Review -

Airdrie supports regional planning and the opportunities available within the context of this IREF application to improve regional efficiency and cooperation for the Calgary Metropolitan Region (CMR).

Per our correspondence to Rocky View County (RVC) on January 25, 2021 and February 11, 2021 (see attachments), we respect the right and opportunity for Rocky View County to direct growth to strategic locations within its boundaries. We do not object to the desire to encourage development to the region, and to specific, strategic locations within the County through its Municipal Development Plan.

To this end, the City of Airdrie has consistently supported the concepts of regional planning, regional servicing, and other means to achieve efficiencies, equities, and successes as a region. We see substantial opportunities for our municipalities to achieve such objectives through intermunicipal collaboration.

Regrettably, our proposals for further intermunicipal collaboration have not been included in the Municipal Development Plan submitted by Rocky View County as IREF 2021-04. Accordingly, the City of Airdrie does not concur that the proposed Municipal Development Plan (MDP) aligns with the Interim Growth Plan (IGP), per the review below:

Section 2, Principle 1(b)

The proposed MDP does not optimize the use of existing infrastructure when accommodating growth. No opportunities to coordinate with Calgary and Airdrie have been investigated to optimize the value of the intermunicipal servicing, despite the potential noted by the County's Governance & Priorities Committee in July 2019 (see attachment). Since that committee meeting, direct servicing connections have been constructed for the West Balzac area at a levied and municipally funded expense of ~\$34M to serve an area that could be jointly serviced at minimal additional cost per acre.

To this end, Airdrie notes that opportunities for intermunicipal servicing for maximum regional efficiency may still exist for upper pressure zones and should be identified through policy in the proposed MDP.

Section 3.2.2

The intent of the IGP is for municipalities to collaborate on planning for land uses, infrastructure, and services. The City of Airdrie supports the efforts of RVC to update their master community planning. However, no efforts have been made to address the absence of shared servicing and cost-sharing arrangements requested in detail in our correspondence of February 11, 2021. Requested revisions to strengthen policies on joint studies and potential cost-sharing agreements, as well as language to strengthen the concentration of growth in RVC to strategic areas were denied as amendment motions to the MDP submitted as this IREF application (see attachments).

Section 3.2.3(d)

The MDP includes no language that would provide mitigation measures or policies to address adverse impacts on existing or planned regional infrastructure, regionally significant corridors, and community services and facilities. The residential areas identified in the MDP within proximity to Airdrie will rely on recreation, library, fire, and school services that are not otherwise planned for within this MDP. The non-

residential areas will call for transportation and emergency service protection not otherwise contemplated within this plan.

Section 3.4.5

Employment areas are to be planned and developed to make cost-effective use of existing and planned infrastructure. The servicing to supply East Balzac and West Balzac is more expensive per acre than through existing intermunicipal servicing. This plan does not identify means, opportunities, or agreements to coordinate transit services with future employment areas in East Balzac, relying on intermunicipal services from Airdrie and Calgary without compensation or agreement.

Section 3.5.1.1(c)

The QEII represents a regionally, provincially, and nationally significant corridor. The non-residential corridor area identified to the north of Airdrie in the MDP from RVC creates the potential for traffic, transit and other intermunicipal impacts that have not been addressed by policy in the plan or through intermunicipal coordination and discussion under Section 3.2.2.

Per our direct correspondence to Rocky View County, Airdrie submits that there is an opportunity to work together to address the portions of this IREF application which we believe do not meet the requirements of the IGP and the spirit of good regional planning. We look forward to that opportunity.

Attachments:

- 1. Correspondence to Rocky View County, January 25, 2021
- 2. Correspondence to Rocky View County, February 11, 2021
- 3. Follow-Up Correspondence to Rocky View County, February 12, 2021
- 4. Rocky View Governance & Priorities Committee Report, July 2019
- 5. Motions to Municipal Development Plan from Airdrie Correspondence



January 25, 2021

RE: Request for Comment on Draft Municipal Development Plan

Dear Dominic,

Thank you for the opportunity to comment on the draft Municipal Development Plan (MDP) circulated by Rocky View County as follow up on our letter of November 20, 2020.

We respect the right and opportunity for Rocky View County to direct growth to strategic locations within its boundaries. We do not object to the desire to encourage development to the region as a whole, and to specific, strategic locations within the County in particular through its Municipal Development Plan.

To this end, the City of Airdrie has consistently supported the concepts of regional planning, regional servicing, and other means to achieve efficiencies, equities and successes as a region. We see substantial opportunities for our municipalities to achieve such objectives through intermunicipal collaboration.

Our previous comments on Section 3.1.1 – Financial Sustainability Policies spoke directly to that opportunity. As stated on November 20, the proposed development expansion shown in the Land Use Concept for West Balzac and East Balzac is an area subject to further discussion and intermunicipal collaboration. These lands adjacent to our southern border are of critical importance to both of our municipalities and the north end of the Calgary Metropolitan Region as well. It has always been our intent to work with Rocky View as part of a Joint Planning Area (JPA) or under the terms of an Intermunicipal Collaborative Framework (ICF) for these critical updates. Such a mechanism would ensure that all opportunities for shared services and cost optimizations have been explored, and that we are proactively addressing all potential impacts on both municipalities.

We advise that we could support the proposed Municipal Development Plan contemplated by the County with the formalization of one of these mechanisms. This would likely take the form of an adopted Context Plan and associated agreements in the case of a JPA, or through a Memorandum of Understanding of mutually acceptable terms in the case of an ICF.

It is my understanding that our collective Administrations are working together to schedule an Intermunicipal Committee (IMC) meeting to have purposeful dialogue on such mechanisms. We look forward to the discussion on achieving the mutually beneficial opportunities and mitigating the potential impacts from this scale of growth in the north end of the region.

Beyond this, we note the following with respect to some of our other comments from November 20:

• We appreciate that the County has agreed to a language change in Section 3.4.3 – Confined Feeding Operations to mandate that a confined feeding operation not be located within the notification zone with any adjacent municipality.

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• However, in keeping with our earlier comments and the position of this letter, we support language that directs growth to specific, strategic locations. While we appreciate the desire for flexibility, the intent of planning is to direct growth to efficient and appropriate locations. We request that the language we cited on November 20 regarding your Principles, Employment Areas and Hamlet Growth Areas align with that intent. Further, we note that the purpose of the Regional Growth Plan is to direct growth to strategic locations and that this MDP has not referenced this direction in a substantive manner.

We look forward to the opportunity for discussion on this matter at an IMC meeting at the earliest possible convenience.

Sincerely,

Stephen Utz, RPP, MCIP Community Growth Manager, City of Airdrie 403.948.8800, ext. 8471 stephen.utz@airdrie.ca

CC: Paul Schulz, City Manager Mark Locking, Director of Community Growth and Protective Services Jamal Ramjohn, Team Leader of Planning & Development Leona Esau, Intergovernmental Liaison

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February 11, 2021



RE: Request for Comment on Draft Municipal Development Plan

Dear Dominic and Amy,

Thank you for the Intermunicipal Committee meeting (IMC) of February 4 to discuss the draft Municipal Development Plan (MDP) circulated by Rocky View County.

As stated before and during the IMC meeting, we respect the right and opportunity for Rocky View County to direct growth to strategic locations within its boundaries. We support the desire to encourage development to the region as a whole – and to specific, strategic locations within the County in particular through its Municipal Development Plan. To this end, the City of Airdrie has consistently supported the concepts of regional planning, regional servicing, and other means to achieve efficiencies, equities and successes as a region. We see substantial opportunities for our municipalities to achieve such objectives through intermunicipal collaboration.

Per the discussion at the IMC meeting, we appreciate the recognition from the County of the need to come together as municipalities to address such opportunities for shared service optimization as well as the potential the impacts and inequities associated with growth in the north end of the Calgary Region. The development proposed by the County in the MDP for East Balzac and West Balzac brings these potential impacts and opportunities into specific relief. As such, we appreciate the suggestions from the County at the IMC meeting to move forward with the following progressive steps to address the impacts and inequities associated with the proposed development:

- a) Policy language in the MDP to recognize the potential impacts and opportunities associated with growth in this corridor and work collaboratively to resolve them;
- b) A Memorandum of Understanding (MOU) for the development of an Intermunicipal Collaborative Framework (ICF);
- c) A signed ICF detailing the municipal service categories for potential sharing and optimization;
- d) Signed cost-sharing agreements for the servicing identified in the ICF; and,
- e) A Joint Council meeting schedule and approach to review impacts and opportunities in common growth corridors, as well as to retain and amend the particulars of the ICF, where required.

The City of Airdrie looks forward to supporting the proposed County Plan at a regional level with the formalization of all of these mechanisms, but not before. We appreciate the efforts put forward by the County to capture some of the essence of the discussion at the IMC meeting through proposed motions that would add the following policies to the proposed County Plan:

New Policy [4.1.2 (f)]

Prior to approval of local plan and land use applications adjacent to another municipality, the County should consider the use of appropriate mechanisms, such as joint studies and infrastructure cost sharing agreements, to address cross boundary impacts identified by the County.

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New policy [4.1.2 (h)]:

In preparing area structure plans and/or local plans, the County shall consider Intermunicipal Development Plans, Accords and any other statutory plans, which provide direction with respect to intermunicipal gateways, transition and interface; the County should address issues and opportunities through collaboration with the adjacent municipality.

Unfortunately, these do not address all of the efficiency, equity and success objectives described in our earlier correspondence and our statement at the IMC meeting. In the interest of the County's objectives in this proposed MDP, the City of Airdrie will prepare draft language for consideration in the MDP on or before February 16, 2021. However, preparation of that language alone should not be construed as support for the plan in its current form in the absence of the progressive steps noted above.

We look forward to supporting the proposed County Plan on completing the work and collaboration for the steps identified during the IMC meeting and confirmed in this letter.

Sincerely,

Paul Schulz Chief Administrative Officer 403.948.8800, ext. 8852 paul.schulz@airdrie.ca

Stephen Utz, RPP, MCIP Community Growth Manager 403.948.8800, ext. 8471 stephen.utz@airdrie.ca

Leona Esau Intergovernmental Liaison 403.948.8800, ext. 8769 Ieona.esau@airdrie.ca

CC:

Mark Locking, Director of Community Growth and Protective Services Jamal Ramjohn, Team Leader of Planning & Development Dear Dominic,

Further to my e-mail on Monday evening, please find attached our comment letter for the County's proposed MDP.

In the letter, we indicate that we would provide revised language for the proposed policies listed as 4.1.2(f) and 4.1.2(h) via separate correspondence on or before your proposed Public Hearing on February 16. However, we are able to provide that revised language now:

Policy 4.1.2(f)

Prior to approval of local plan and land use applications adjacent to another municipality, the County shall use appropriate mechanisms, such as joint studies and infrastructure cost-sharing agreements, to address intermunicipal impacts.

Policy 4.1.2(h)

In preparing area structure plans and/or local plans, the County shall consider Intermunicipal Development Plans, Accords, and/or any other statutory plans which provide direction with respect to intermunicipal gateways, transitions and interface. The County shall address issues and opportunities for gateways, transitions and interface through collaboration with the applicable adjacent municipality or municipalities, as the case may apply.

We would like to add that we appreciate the proposed motions that would change the language from "should" to "shall" for Section 1.3 (Principle 1), Section 2.4.1 and Section 2.5.1, as well as the proposed motion to strike Section 2.3.1(b) as presently drafted. We thank the County for considering those changes, with our overall position on the MDP contained in the attached letter.

Sincerely,

Stephen Utz, RPP, MCIP | Community Growth Manager | 403.948.8800, ext. 8471





PLANNING & DEVELOPMENT

TO: Governance & Priorities Committee

DATE: July 2, 2019

DIVISION: 7

FILE: N/A

SUBJECT: Balzac West Area Structure Plan Servicing Option

¹POLICY DIRECTION:

The Balzac West Area Structure Plan (2007) identifies the area west of QEII, between Airdrie and Calgary, as a residential growth area for Rocky View County.

EXECUTIVE SUMMARY:

On November 6, 2018, the Governance & Priorities Committee (GPC) directed Administration to:

- Explore water and wastewater servicing options for the Balzac West area;
- Explore a joint economic development initiative agreement with the City of Airdrie and/or City of Calgary; and
- Report back to the Committee on or before the July 2, 2019 meeting.

This report describes a potential option for providing water and wastewater servicing for Balzac West from the East Rocky View water and wastewater systems. Additional research on Joint Economic Development Initiatives (JEDI) was also undertaken and is described in the context of Balzac West. Several options have been prepared for the Committee's consideration.

BACKGROUND:

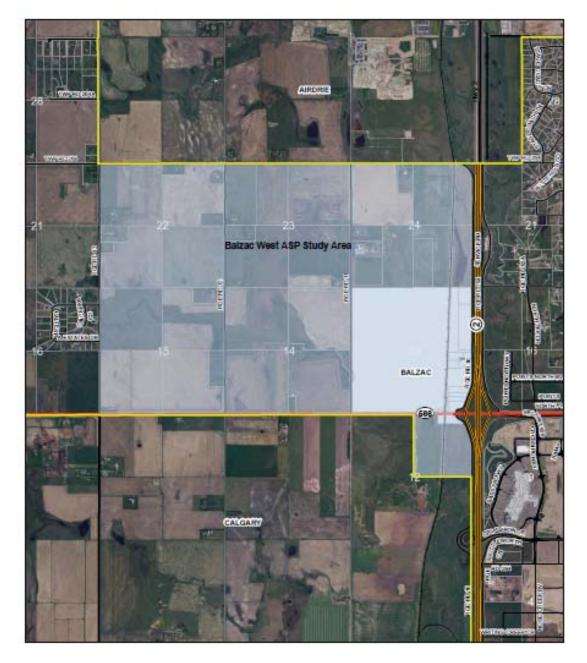
The Balzac West area of Rocky View County is located between the cities of Airdrie and Calgary, on the west side of the QEII (Map 1). Balzac West has long been envisioned as a higher density residential area where the County could offer smaller lots, greater housing options, and more affordability than traditional acreage development. The area would complement the business development in Balzac East, giving workers options to live in the County.

When planning was originally undertaken in Balzac West in 2005, water and wastewater servicing were expected to come from the City of Calgary. Unfortunately, that did not come to fruition. As a result, development has not been able to proceed in Balzac West due to servicing constraints.

In 2013, Council initiated a review of the existing Area Structure Plan to determine if the County could service development in Balzac West. As part of that planning process, significant technical work was undertaken to explore options for water and wastewater. Table 1 outlines the options that were examined. For more detail on these options and the opportunities and constraints of each, please see Appendix A.



Map 1: Balzac West Area Structure Plan



AGENDA Page 252 of 272



Table 1: Options explored in 2014 for servicing Balzac West

(source: Balzac West Water and Wastewater Feasibility Study, MPE Engineering Ltd., 2014)

Options	Water	Wastewater
1	East Rocky View Water System	East Rocky View Wastewater System
2	Rocky View Water Co-op	New Regional Wastewater Treatment System with disposal to either Nose Creek or by Spray Irrigation
3	Mountain View Water Commission	Regional Servicing from the City of Calgary
4	Regional Servicing from the City of Calgary	n/a

The key limitation at that time was wastewater servicing. Water was not as much of a concern because there were a number of options for providing potable water service, even though no single source could service the entire build out of the Plan.

The main issue with wastewater was that building a new treatment plant for the area was not feasible because there is no water body large enough to dispose of the treated effluent. Since the City of Calgary was not willing to provide wastewater services, the only feasible solution was connection to the East Rocky View Wastewater system. At that time, the treatment plant and Weed Lake were nearing capacity and there was not sufficient wastewater capacity to allocate to Balzac West. Given these constraints, Council decided to cease the review of the Balzac West ASP in 2015.

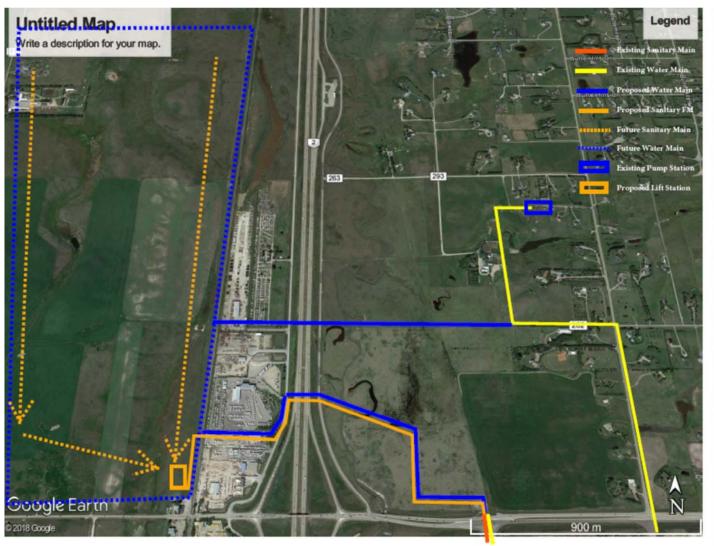
New Options for Servicing

Since that time, there have been changes and new investments in the water and wastewater systems that may provide new opportunities for portions of Balzac West. In March of 2019, Council approved funding to upgrade the Langdon Wastewater Treatment Plant. These upgrades will increase the plant capacity to 6,500m³ per day. 3,845 m³/day are already allocated to planned development, which leaves 2,655m³/day of capacity. This translates to capacity for approximately 2,655 homes, to be shared among several service areas including Langdon, Conrich, Balzac East, and Omni. In addition, new technologies and modeling have indicated that Weed Lake has more capacity than was previously understood, which means further expansion of the system is feasible.

Using the 2014 servicing information, Administration had a third party consultant prepare some additional, high-level analysis to determine a scenario with cost and capacity estimates for extending water and wastewater servicing from Balzac East to West Balzac. This analysis is a high-level exercise to provide Council with a general idea of the capital costs for an initial phase of development. If Council is interested in pursuing this investment, further detailed engineering work would be required to provide a construction budget estimate that would include geotechnical investigations, land routing, wetlands review, and required approvals.

Map 2 illustrates the proposed scenario: the extension of piped infrastructure to service Balzac West by using existing capacity in the Balzac East system. This would provide looped water mains to deliver fire flows using the pressure/flow of the Balzac East system.





Map 2: Scenario for extension of water and wastewater services to Balzac West

The Map 2 scenario is estimated at approximately \$8 million dollars and includes:

- Extension of looped water and wastewater pipes across Highway 2; and
- Water and wastewater capacity for roughly 1,000 homes (80 l/s of peak sewage flow).

The cost estimate **does not** include:

- Extension of pipes to individual developments or homes;
- Costs for expanding the Graham Creek reservoir the estimate uses existing capacity estimated for Balzac East and Conrich;
- Land acquisition costs; and
- Payment of levies from developers.



Estimated developer levies, based on the 2019 Water & Wastewater Offsite Levy Bylaw, are:

- Water Offsite Levy Costs estimated at: 1,000 m³/day x \$15,079.13/m³/day = \$15,079,130
- Wastewater Offsite Levy Costs estimated at 1,000m³/day x \$14,790.31/m³/day = \$14,790,310
- Total levy owing for 1,000 units is roughly **\$30M.**

Total costs for the initial stage of 1,000 homes is approximately \$38 million (\$8 million pipe extension + \$30 million levies). Note: this cost gets the pipes only to the property line and does not include subdivision servicing. It is anticipated that the \$8M capital investment would be incorporated into future levy updates if no grant funding is secured, meaning a total levy cost of \$38M.

Estimated Tax Revenue from homes serviced by Map 2 scenario:

Administration also did a high level calculation of potential tax revenue for 1,000 homes in West Balzac. Potential tax revenue would range from \$2,451,190 - \$3,560,676 assuming:

- Range of house prices from \$475,000 \$690,000 (based on density and form from the ASP); and
- 2019 tax rates.

Administration also factored in the estimated per capita expenditures for Rocky View County (this includes general governance, protective services, transportation, environment, and recreation). As of 2018, this rate was estimated at \$1,608 per person. For 1,000 homes, this would translate to approximately:

- 1,000 homes x 2.7 persons/household = 2,700 people
- 2,700 people x \$1,608/person = \$4,341,600 of expenditures

Current taxation policy within the County (non-residential tax rates @ 3 times residential rates) along with non-residential assessment growth have resulted in the non-residential sector paying approximately 50% of the municipal property tax. Assuming there will be non-residential growth to offset the residential growth estimated above, 50% of the expenditures would be paid for by the non-residential assessment base.

Using an average tax revenue number, the net tax is estimated at:

• \$3,005,933 - \$2,170,800 = **\$835,133**

The original vision of the Balzac West ASP was to provide more affordable housing options in Rocky View County, offset by the business/industrial development in Balzac East.

Joint Economic Development Initiative (JEDI)

The committee's motion of November also asked Administration to further explore possibilities of a Joint Economic Development Initiative (JEDI). This is an agreement between two or more municipalities in which they agree to share revenues from business taxes. The example provided to the Committee in November was an agreement between the County of Wetaskiwin and the Town of Millet. Administration did some further research on this agreement, which can be found in Appendix B.

When considering the feasibility of a JEDI agreement in the Balzac context, Administration looked at the current Balzac West ASP. The primary development form in the ASP is residential, with some local commercial and highway business along the QEII corridor. When compared to Balzac East, the business component is minimal.

This may not lend itself well to a JEDI agreement as business tax revenues may not be significant when compared to the costs for providing amenities and services to the residential areas. If the goal was to gain servicing through a JEDI agreement, then discussions would need to continue with the City of Calgary, as Airdrie cannot provide servicing.



ROCKY VIEW COUNTY Cultivating Communities

If the County does not require servicing, then the JEDI would be an agreement to share tax revenues. As illustrated above, residential development only generates a positive net tax assuming that offsetting non-residential assessment growth occurs. Should Council wish to pursue a JEDI type agreement, it is recommended that a different vision for Balzac West be created that focuses on higher tax generating uses, in collaboration with Calgary and/or Airdrie.

SUMMARY:

Additional investments made by Council in the Langdon Wastewater Treatment Plant, along with better technology and modeling of the capacity of Weed Lake, have decreased the wastewater constraints limiting development in Balzac West. A high level analysis has indicated that it would be possible, at this time, to service approximately 1,000 homes in Balzac West by bringing piped water and wastewater services from Balzac East, for approximately \$8 million in capital costs. Levies from developers for connection to the existing Balzac East system would be around \$30 million dollars, collected over time as development progresses. The initial \$8 million capital expenditure could also be recovered by updating the levies, so that developers would repay approximately \$38 million in County capital investment over time.

Should the Committee wish to pursue staged servicing in this manner, additional engineering work will be required to determine a more accurate cost estimate. Administration has prepared an option for Council's consideration if it is desired to further investigate the opportunity to bring services into Balzac West (Option #1).

BUDGET IMPLICATIONS:

Should the Committee pursue Option #1, Administration would return to Council with budgetary considerations associated with additional engineering studies to support the expansion of Rocky View County's piped service network to Balzac West.

OPTIONS:

- Option # 1: THAT Administration be directed to prepare a scope and budget adjustment for Council's consideration to commission the necessary engineering studies to proceed with the extension of water and wastewater servicing from Balzac East to Balzac West.
- Option # 2: THAT the Governance and Priority Committee provide alternate direction.

Respectfully submitted,

Concurrence,

"Richard Barss"

"Al Hoggan"

Acting Executive Director Community Development Services

Chief Administrative Officer

AZ/rp



APPENDIX A Servicing Options Explored During Balzac West Area Structure Plan Review (2015)

Balzac West ASP Water Servicing Options

Table 1: Conceptual Cost Estimate to Supply Potable Water and Service Balzac West

Servicing Options	Staging	Full Build Out
Option 1) East Rocky View Water System	\$65M to \$67M	\$126M
Option 2) Rocky View Water Co-op	\$71M to \$83M	Shortage of water license availability
Option 3) Mountain View Water Commission	≥ \$90M	≥ \$100M
Option 4) Regional Servicing from the City of Calgary	Not Available. Requ discussion for regio	

Source: Balzac West Water and Wastewater Feasibility Study, MPE Engineering Ltd., 2014

Option 1) East Rocky View Water System

The initial phases of development in Balzac West could be serviced from the East Rocky View system. This would require the extension of the Balzac East Water System with the addition of a transmission crossing Highway 2. As development progressed beyond initial phases, the East Rocky View water system would require a second highway crossing, upgrades to the major components of the water treatment system, and the use of the lease agreement with WID to obtain more diversion capacity.

The estimated costs of servicing using the East Rocky View water system was reliant on both the downstream infrastructure captured in the current Water and Waste Water Levy, as well as new infrastructure locally in the service area. An approximated build out cost of the East Rocky View System to service the plan area is \$122M, which includes:

- Graham Creek Water Treatment Plant and Raw Reservoir Expansion (current levy);
- East Rocky View Transmission and Potable Storage (current levy);
- East Rocky View Back Up Loop (current levy);
- Proposed West Balzac Community Potable Reservoir and Pump Station;
- Proposed West Balzac Feeder main Pipelines (2); and
- Proposed West Balzac Distribution System.

Option 2) Rocky View Water Co-op System

Rocky View Water Co-op had licensed capacity to service approximately 20% of the projected water demand for the proposed Balzac West development. To achieve further capacity from their system, upgrades would be required, including 25 km of piping and acquisition of additional licenses. Servicing would also require approval of the Water Co-op and Franchise Agreement(s).



Option 3) Mountain View Water Commission

The significant costs of this option were primarily due to the installation of 75 km of pipes that would be required to transmit the water from Olds to Balzac West.

Option 4) Regional Servicing from the City of Calgary

Both water and wastewater services from Calgary to Airdrie run directly through the Balzac West ASP plan area; however, City of Calgary servicing requires City of Calgary Council approval. This option was not explored in detail, and would require further regional discussion. This may still be a viable option to explore through discussion at the Calgary Metropolitan Region Board and the development of the Regional Growth and Servicing Plan.

Balzac West ASP Wastewater Servicing Options

Table 2: Conceptual Cost Estimate to Collect and Treat Sewage from Balzac West

Servicing Options	Staging	Full Build Out
Option 1) East Rocky View Wastewater System	\$89 M	Exceeds Weed Lake Receiving Capacity
Option 2) New Regional Wastewater Treatment System with disposal to either Nose Creek or by Spray Irrigation		
Option 3) Regional Servicing from the City of Calgary	Not Available. Woul discussion for regio	

Source: Balzac West Water and Wastewater Feasibility Study, MPE Engineering Ltd., 2014

Option 1) East Rocky View Wastewater System

Wastewater disposal to the East Rocky View Wastewater System presented the least challenges for initial phases of development in Balzac West. However, the concern was that as development progressed beyond initial phases, the Balzac East system may have limitations that would require further investments to expand the system.

The estimated costs of services using the East Rocky View wastewater system are staged to provide the remaining system capacity captured in the current Levy. Significant infrastructure costs include the following:

- Langdon Waste Water Treatment Plant Upgrades (current levy);
- East Rocky View Waste Water Transmission Main & Lift Stations (current levy);
- Proposed West Balzac Lift Station;
- Proposed West Balzac Force main;
- Proposed West Balzac Collection System; and
- Weed Lake Solution & Possible Outfall Required for Build Out.



Option 2) A New Regional Wastewater Treatment System with effluent disposal to either Nose Creek or by spray irrigation locally

Building a new Wastewater Treatment Plant for this area was another option; however, the most significant constraint was the discharge of treated effluent. Nose Creek is too small to handle the volume of treated discharge.

Spray irrigation was also investigated as a way to discharge effluent. The estimated amount of land required for spray irrigation for the service area was approximately five sections of land (3,200 acres). Although not explored fully at the time (insitu soils testing, land acquisition costs, etc.), the County could explore acquiring areas of land for spray irrigation to support the development.

Option 3) Regional Servicing from the City of Calgary

Both water and wastewater services from Calgary to Airdrie run directly through the Balzac West ASP plan area; however, City of Calgary Council approval would be required in order to access wastewater services from the City of Calgary. This option was not explored in detail, and would require further regional discussion. This may still be a viable option to explore through discussion at the Calgary Metropolitan Region Board and the development of the Regional Growth and Servicing Plan.



APPENDIX B: Example of a Joint Economic Development Initiative (JEDI)

The County of Wetaskiwin and Town of Millet (located in central Alberta, outside of the Edmonton Metropolitan Region Board boundaries) have an economic partnership under the Joint Economic Development Initiative (JEDI). (See Appendix C – for reference map).

The two municipalities have a cost and revenue sharing agreement under the Joint Economic Development Initiative that is structured to support industrial development in the following manner:

- All tax revenues from industrial land developments registered and developed after 2006 are shared between the two municipalities regardless of the development's location.
- The land tax revenues are distributed between each municipality by weight, based on the proportion of population of each municipality. The population weight is measured by the existing figures provided by Statistics Canada for each municipality.
- To account for the initial servicing costs of the municipality where the development resides, that municipality is given priority in the initial tax revenues until its costs are recovered:
 - From the beginning of the development, 75% of the tax revenues are given to the resident municipality until its installation and servicing costs are recovered, while the remaining 25% is allocated to the shared municipal pool.
 - Once the resident municipality has recovered its costs through this process, 100% of the tax revenues are returned to the shared municipal pool.

Under the Joint Economic Development Initiative, the two municipalities also provide the following services to land developers, investors, realtors and businesses:

- A full inventory of listed commercial/industrial land and buildings in the region;
- Guidance with the land development process in the region;
- Expedited services to move new land developments to completion and selling stage;
- Prospective tenants for new land developments and existing sites;
- Analysis of regional zoning and development opportunities; and
- A listing of regional area structure plans and municipal development plans.



City of Airdrie TWP RD 264 U CHOREDA Highway 566 **NBW** 12 Ξ 8 B. = RGE. RGE. Elizabeth een õ 144 AVENUE NW. City of Calgary m Figure 7: Not To Scale Land Use Transition Area ASP Boundary 686683 **GENERALIZED LAND USE** Residential The Crossroads POLICY AREAS Preliminary Natural Areas and Queen Elizabeth II Highway Corridor Regional Open Space System **Existing Hamlet Conceptual Community** BALZAC WEST of Balzac **Open Space System** AREA STRUCTURE PLAN Proposed City of Calgary M.D.OF ROCKY VIEW 11112 City of Airdrie Annexation Interface Area

APPENDIX C: Existing Balzac West ASP Land Use Concept

Motions for MDP

1. Identifying Growth Areas

Amendments:

Amend Section 1.3 Principle 1 to change should to shall.

Amend Section 2.4.1 to change should to shall.

Amend Section 2.5.1 to change should to shall.

Remove policy 2.3.1(b)

2. Ensuring sufficient collaboration undertaken to resolve cross-boundary issues

New Policy [4.1.2 (f)]

Prior to approval of local plan and land use applications adjacent to another municipality, the County should consider the use of appropriate mechanisms, such as joint studies and infrastructure cost sharing agreements, to address cross boundary impacts identified by the County.

3. Interface and Gateways

New policy [4.1.2 (h)]:

In preparing area structure plans and/or local plans, the County shall consider Intermunicipal Development Plans, Accords and any other statutory plans, which provide direction with respect to intermunicipal gateways, transition and interface; the County should address issues and opportunities through collaboration with the adjacent municipality.



COUNCIL MEETING MINUTES

Tuesday, March 9, 2021 9:00 AM

Held Electronically in accordance with the Meeting Procedures (COVID-19 Suppression) Regulation, Alberta Regulation 50/2020

Present:	Reeve D. Henn Deputy Reeve K. McKylor Councillor M. Kamachi Councillor K. Hanson (participated electronically) Councillor A. Schule (participated electronically) Councillor J. Gautreau (participated electronically) Councillor G. Boehlke Councillor S. Wright (participated electronically) Councillor C. Kissel (participated electronically)
Also Present:	 A. Hoggan, Chief Administrative Officer B. Riemann, Executive Director, Operations G. Kaiser, Executive Director, Community and Business K. Robinson, Executive Director, Corporate Services T. Cochran, Executive Director, Community Development Services R. Smith, Fire Chief, Fire Services D. Kazmierczak, Manager, Planning Policy G. Nijjar, Manager, Planning and Development Services S. Racz, Manager, Operational Services A. Yurkowski, A/Manager, Capital Project Management S. MacLean, Supervisor Planning & Development, Planning & Development Services J. Anderson, Senior Planner, Planning Policy O. Newmen, Planner, Planning & Development Services L. Cox, Planner, Planning & Development Services E. Schuh, Capital Projects Engineer, Capital Project Management K. Jiang, Legislative Officer, Legislative Services K. Tuff, Legislative Officer, Legislative Services T. Andreasen, Legislative Officer, Legislative Services B. Manshanden, Intergovernmental Affairs Coordinator, Legislative Services I. Smith, Lead Asset Management, Transportation Services

A <u>Call Meeting to Order</u>

The Chair called the meeting to order at 9:00 a.m. with all members present.



B Updates/Approval of Agenda

Councillor Boehlke that Council suspend the rules, section 159 of the Procedure Bylaw, to allow the rescinding of tabling motion from the March 2, 2021 Council Meeting for the Municipal Development Plan.

Carried

Councillor Boehlke that Council rescind the following tabling motion from the March 2, 2021 Council Meeting for the Municipal Development Plan:

"MOVED by Councillor Wright that further consideration of Bylaw 8090- 2020 be tabled until the April 27, 2021 Council meeting to allow for further collaboration with adjacent municipalities and First Nations."

Carried

Councillor Boehlke item F-6 Municipal Development Plan Bylaw C-8090-2020 be added to the March 9, 2021 Council Meeting as an emergent item.

Carried

MOVED by Councillor Boehlke that the March 9, 2021 Council meeting agenda be amended as follows:

- Remove item E-1 Public Hearing for Bylaw C-8106-2020 Redesignation Item Special Use
- Remove item E-2 Public Hearing for Bylaw C-8112-2020 Redesignation Item Special Use

AND that the March 9, 2021 Council meeting agenda be accepted as amended.

Carried

C-1 February 23, 2021 Council Meeting Minutes

MOVED by Deputy Reeve McKylor that the February 23, 2021 Council meeting minutes be approved as presented.

Carried

E-3 <u>Division 1 - Bylaw C-8072-2020 - Road Closure Item – Bragg Creek</u> File: PL20200054 (03913043/3044/3045/3075/3076/3001)

Councillor Kamachi declared a pecuniary interest on the public hearing for Bylaw C-8072-2020 and abstained from discussion and voting on the matter. Councillor Kamachi proceed to leave the meeting at 9:36 a.m.

MOVED by Deputy Reeve McKylor that the public hearing for item E-3 be opened at 9:39 a.m. Carried

Abstained: Councillor Kamachi



Person(s) who presented:

Allan Mar, IDGInc Bela Syal, Planning+ Richard Koetsier (Applicant/Owner)

Pre-recorded audio/video presentations in support:

None

Pre-recorded audio/video submissions in opposition:

None

The Chair made the final call for email submissions and called for a recess at 10:03 a.m. The Chair called the meeting back to order at 10:09 a.m. with all previously mentioned members present and declared email submissions closed.

Email submissions in support:	None
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Email submissions in opposition: None

Person(s) who presented rebuttal: Richard Koetsier (Applicant/Owner)

MOVED by Deputy Reeve McKylor that the public hearing for item E-3 be closed at 10:12 a.m. Carried Abstained: Councillor Kamachi

MOVED by Councillor Hanson that Bylaw C-8072-2020 be given first reading.

Carried Abstained: Councillor Kamachi

MOVED by Deputy Reeve McKylor that Bylaw C-8072-2020 be amended in accordance with the redline version distributed at the March 9, 2021 Council meeting.

Carried Abstained: Councillor Kamachi

MOVED by Deputy Reeve McKylor that Bylaw C-8072-2020 be forwarded to the Minister of Transportation for approval as amended.

Carried Abstained: Councillor Kamachi

Councillor Kamachi returned to the meeting at 10:17 a.m.

F-1 <u>Division 5 - Cost Recovery for Hazardous Material Response Cancellation Request</u> File: 05220009

Main Motion:

MOVED by Councillor Gautreau that the request to waive cost-recovery fees in the amount of \$25,082.50 be approved.

Amending Motion:

MOVED by Councillor Kamachi that the main motion be amended as follows:

THAT the request to waive cost-recovery fees in the amount of \$12,451.25 \$25,082.50 be approved.

Carried

The Chair called for a vote on the main motion as amended.

Main Motion as Amended:

MOVED by Councillor Gautreau that the request to waive cost-recovery fees in the amount of \$12,451.25 be approved.

Carried

Motion Arising:

MOVED by Deputy Reeve McKylor that Administration be directed to submit the invoice in the amount of \$12,451.25 to be forwarded to the RCMP.

Defeated

The Chair called for a recess at 10:48 a.m. and called the meeting back to order at 10:59 a.m. with all previously mentioned members present.

F-2 <u>All Divisions - Intermunicipal Collaboration Framework and Intermunicipal</u> <u>Development Plan between Kananaskis Improvement District and Rocky View County</u> File: N/A

MOVED by Councillor Hanson that an Intermunicipal Development Plan between Rocky View County and Kananaskis Improvement District is not required at this time.

Carried

MOVED by Councillor Hanson that the Intermunicipal Collaboration Framework between Kananaskis Improvement District and Rocky View County be approved as presented in Attachment 'A'.

Carried

F-3 <u>Division 8 - Bearspaw Drainage Projects – Meadow Drive and Burma/Range Road 25</u> File: 5000-375

MOVED by Councillor Wright that the Bearspaw Drainage Projects – Meadow Drive and Burma/Range Road 25 report be received for information.





F-4 <u>Division 7 - CrossIron Drive Project Update</u> File: N/A

G-2

G-3

G-4

MOVED by Councillor Boehlke that Council direct Administration to proceed with construction of the west mile of Crossiron Drive in 2021, and continue negotiations with landowners for future construction of the east mile.

Carried

F-5 <u>All Divisions - Budget Adjustment for Investing in Canada Infrastructure Program</u> (ICIP) – COVID-19Resilience Stream Funding File: N/A

MOVED by Councillor Hanson that the budget adjustment be approved as presented in Attachment 'A'.

Carried

G-1 <u>All Divisions - Bylaw C-8125-2021 - Sidewalk Clearing Bylaw</u> File: 1007-100 / 4050-100

	MOVED by Councillor Hanson that Bylaw C-8125-2021 be given first reading.	Carried
	MOVED by Deputy Reeve McKylor that Bylaw C-8125-2021 be given second reading.	Carried
	MOVED by Councillor Boehlke that Bylaw C-8125-2021 be considered for third reading.	Carried
	MOVED by Councillor Wright that Bylaw C-8125-2021 be given third and final reading.	Carried
	MOVED by Councillor Kamachi that Snow and Ice Control Policy C-405 be amended as p 'Attachment C'.	er
		Carried
	MOVED by Councillor Hanson that Sidewalk Maintenance Policy C-458 be rescinded.	Carried
	Division 8 - Rescind Second Reading of Bylaw C-8037-2020	
	File: PL20200010 (05724053)	
	MOVED by Councillor Wright that second reading of Bylaw C-8037-2020 be rescinded.	Carried
<u>Division 4 - Bylaw C-8127-2021 - First Reading Bylaw – Residential Redesignation</u> File: PL20200146 (03314006)		
<u>Division 1 - Bylaw C-8144-2021 - First Reading Bylaw – Redesignation</u> File: PL20200161 (03909034)		



- G-5 <u>Division 1 Bylaw C-8146-2021 First Reading Bylaw Redesignation</u> File: PL20200178 (03912130)
- G-6 <u>Division 7 Bylaw C-8147-2021 First Reading Bylaw Redesignation</u> File: PL20200179 (06404005)
- G-7 <u>Division 8 Bylaw C-8129-2021 First Reading Bylaw Residential Redesignation</u> File: PL20200186 (05735040)
- G-8 <u>Division 4 Bylaw C-8149-2021 First Reading Bylaw Commercial/Industrial</u> <u>Redesignation</u> File: PL20200191 (03219003)
- G-9 <u>Division 4 Bylaw C-8141-2021 First Reading Bylaw Agricultural Use</u> File: PL20210003 (02320029)
- G-10 <u>Division 4 Bylaw C-8150-2021 First Reading Bylaw Agricultural Use</u> File: PL20210022 (03316010)
- G-11 <u>Division 9 Bylaw C-8105-2020 First Reading Bylaw Residential Redesignation</u> File: PL20200114 (08912005)
- G-12 <u>Division 5 Bylaw C-8106-2020 First Reading Bylaw Special Use Redesignation</u> File: PL20200149 (05320006)

MOVED by Deputy Reeve McKylor that the following bylaws receive first reading:

- Bylaw C-8127-2021
- Bylaw C-8144-2021
- Bylaw C-8146-2021
- Bylaw C-8147-2021
- Bylaw C-8129-2021
- Bylaw C-8149-2021
- Bylaw C-8141-2021
- Bylaw C-8150-2021
- Bylaw C-8105-2020
- Bylaw C-8106-2020

Carried

I-1 <u>All Divisions - Calgary Metropolitan Region Board (CMRB) Update</u> File: N/A

Reeve Henn provided an update on the activities of the Calgary Metropolitan Region Board since the February 23, 2021 Council meeting.

The Chair called for a recess at 12:02 p.m. and called the meeting back to order at 1:03 p.m. with all previously mentioned members present, with the exception of Councillor Schule.



E-4 <u>Division 4 - Bylaw C-8084-2020 - Redesignation - Residential</u> File: PL20200096 (03311004)

Councillor Schule returned to the meeting at 1:06 p.m.

MOVED by Councillor Gautreau that the public hearing for item E-4 be opened at 1:00 p.m.

 Person(s) who presented:
 Larry Konschuk, Konschuk Consulting (Applicant)
Geri Gowdy (Owner)

 Pre-recorded audio/video
presentations in support:
 None

 Pre-recorded audio/video
submissions in opposition:
 None

The Chair made the final call for email submissions and called for a recess at 1:13 p.m. The Chair called the meeting back to order at 1:18 p.m. with all previously mentioned members present and declared email submissions closed.

The Chair called for a recess at 1:19 p.m. and called the meeting back to order at 1:22 p.m. with all previously mentioned members present.

Email submissions in support:	Donna and Andrew Court
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Email submissions in opposition: None

Person(s) who presented rebuttal: None

MOVED by Councillor Schule that the public hearing for item E-4 be closed at 1:30 p.m.

Carried

Carried

MOVED by Councillor Schule that Bylaw C-8084-2020 be amended in accordance with Attachment 'C'.

Carried

MOVED by Councillor Schule that Bylaw C-8084-2020 be given second reading as amended. Carried

MOVED by Councillor Schule that Bylaw C-8084-2020 be given third and final reading as amended.



E-5 <u>Division 2 - Bylaw C-8117-2020 - Conceptual Scheme Item – Amendment to</u> <u>Springbank Creek Conceptual Scheme</u> File: PL20200130 (04722001)

E-6 <u>Division 2 - Bylaw C-8091-2020 - Redesignation - Direct Control District Amendment</u> File: PL20200105 (04722001)

MOVED by Deputy Reeve McKylor that the public hearings for items E-5 and E-6 be opened concurrently at 1:37 p.m.

Carried

Person(s) who presented:	Brad Prather, Bradon Construction (Applicant) Lorne Webber, Webber Academy (Applicant)
Pre-recorded audio/video presentations in support:	None
Pre-recorded audio/video submissions in opposition:	None

The Chair made the final call for email submissions and called for a recess at 2:10 p.m. The Chair called the meeting back to order at 2:15 p.m. with all previously mentioned members present and declared email submissions closed.

The Chair called for a recess at 2:17 p.m. and called the meeting back to order at 2:32 p.m. with all previously mentioned members present.

Email submissions in support:	Listed in Schedule `A'
Email submissions in opposition:	Listed in Schedule 'A'
Person(s) who presented rebuttal:	Brad Prather, Bradon Construction (Applicant)

MOVED by Deputy Reeve McKylor that the public hearings for items E-5 and E-6 be closed at 2:39 p.m.

Carried

MOVED by Deputy Reeve McKylor that Bylaw C-8117-2020 be amended as per Attachment 'C'. Carried

MOVED by Deputy Reeve McKylor that Bylaw C-8117-2020 given second reading, as amended. Carried

MOVED by Deputy Reeve McKylor that Bylaw C-8117-2020 be given third and final reading, as amended.



MOVED by Deputy Reeve McKylor that Bylaw C-8091-2020 be amended as shown in Attachment 'C'.

Carried

MOVED by Deputy Reeve McKylor that Bylaw C-8091-2020 be given third and final reading, as amended.

Carried

MOVED by Deputy Reeve McKylor that Bylaw C-8091-2020 be given third and final reading, as amended.

Carried

The Chair called for a recess at 2:46 p.m. and called the meeting back to order at 2:50 p.m. with all previously mentioned members present.

F-6 <u>All Divisions – Emergent Business Item – Municipal Development Plan Bylaw C-8090-</u> 2020 File: 1013-136

Main Motion:

MOVED by Councillor Wright that Bylaw C-8090-2020 be amended to insert new policy 4.1.2 (f) as follows:

Prior to approval of local plan and land use applications adjacent to another municipality, the County should consider the use of appropriate mechanisms, such as joint studies and infrastructure cost sharing agreements, to address cross boundary impacts identified by the County.

Amending Motion:

MOVED by Councillor Boehlke that the main motion be amended as follows:

Prior to approval of a local plan and land use applications adjacent to another municipality, the County will collaborate with the affected municipality on opportunities for working together on issues they deem appropriate should consider the use of appropriate mechanisms, such as joint studies and infrastructure cost sharing agreements, to address cross boundary impacts identified by the County.

Amending Motion:

MOVED by Councillor Gautreau that the proposed amendment to the main motion be amended as follows:

Prior to approval of a local plan and land use applications adjacent to another municipality, the County will collaborate with the affected municipality on opportunities for working together on issues they deem appropriate should consider the use of appropriate mechanisms, such as joint studies and infrastructure cost sharing agreements, to address cross boundary impacts identified by the County.



The Chair called for a vote on the amending motion as amended.

Amending Motion as Amended: MOVED by Councillor Boehlke that the main motion be amended as follows:

Prior to approval of a local plan adjacent to another municipality, the County will collaborate with the affected municipality on opportunities for working together on issues they deem appropriate should consider the use of appropriate mechanisms, such as joint studies and infrastructure cost sharing agreements, to address cross boundary impacts identified by the County.

Carried

The Chair called for a vote on the main motion as amended.

Main Motion as Amended:

MOVED by Councillor Wright that Bylaw C-8090-2020 be amended to insert new policy 4.1.2 (f) as follows:

Prior to approval of a local plan adjacent to another municipality, the County will collaborate with the affected municipality on opportunities for working together on issues they deem appropriate.

Carried

MOVED by Councillor Boehlke that Bylaw C-8090-2020 be amended to insert new policy 4.1.2 (g) as follows:

(g) The County shall ensure early collaboration is undertaken with affected adjacent municipalities to address cross-boundary concerns in the preparation of area structure plans, local plans and any other statutory document guided by this Plan. Carried

MOVED by Councillor Hanson that section 1.3, principle 1 of Bylaw C-8090-2020 be amended to replace "should" with "shall" as follows:

1. Rocky View County should shall concentrate growth within designated development areas, ensuring equitable services are provided to residents in a fiscally sustainable manner.

Defeated

MOVED by Councillor Boehlke that section 2.4.1 Employment Areas of Bylaw C-8090-2020 be amended to replace "should" with "shall" in all instances of its occurrence.

Defeated

MOVED by Councillor Wright that section 2.5.1 Hamlet Growth Areas of Bylaw C-8090-2020 be amended to replace "should" with "shall" in all instances of its occurrence.

Defeated



MOVED by Councillor Hanson that Bylaw C-8090-2020 be amended to remove policy 2.3.1(b) in its entirety, which presently reads:

b) New development may occur outside of identified priority growth areas with Council review and approval.

Defeated

MOVED by Councillor Boehlke Bylaw C-8090-2020 be amended to insert new policy 4.1.2 (h) as follows:

(h) In preparing area structure plans and/or local plans, the County should consider Intermunicipal Development Plans, Accords and any other statutory plans, which provide direction with respect to intermunicipal gateways, transition and interface; the County should address issues and opportunities through collaboration with the adjacent municipality.

Carried

MOVED by Councillor Boehlke that Bylaw C-8090-2020 be amended to insert new policy 4.1.2 (g) as follows:

(g) The County should collaborate with adjacent municipalities to support the establishment of baseline conditions for infrastructure needs and environmental assets which assist in the planning and assessment of future growth and development.

Carried

MOVED by Councillor Hanson that Bylaw C-8090-2020 be amended to insert a new definition to Appendix A: Glossary, for Baseline Conditions as follows:

Baseline conditions: conditions which provide a fixed point of reference through a study or assessment that can be used for comparison purposes when determining the real and expected changes over time within a defined geographical area.



MOVED by Councillor Boehlke that Figure 2 of Bylaw C-8090-2020 be amended to remove Employment Areas from the City of Calgary Industrial Growth Corridor identified in the RVC/City of Calgary Intermunicipal Development Plan, which presently shows:

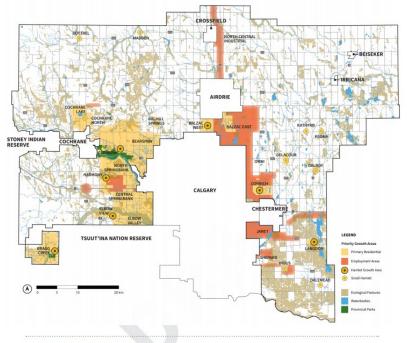
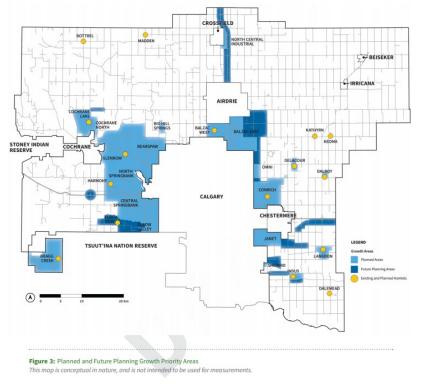


Figure 2: Growth Concept Map Identifying Priority Areas for Growth This map is conceptual in nature, and is not intended to be used for measurem



MOVED by Councillor Wright Figure 3 of Bylaw C-8090-2020 be amended to remove Future Planning Areas from the City of Calgary Industrial Growth Corridor identified in the RVC/City of Calgary Intermunicipal Development Plan, which presently shows:



Carried

MOVED by Councillor Hanson that Bylaw C-8090-2020 be amended to insert new policy 3.3.1 (j) as follows:

(j) Collaborate with Alberta Environment and Parks with the intent of establishing appropriate mechanisms to minimize potential impacts of aggregate extraction development on provincial parks, particularly with respect to surface and ground water effects.

Defeated

MOVED by Councillor Boehlke that Bylaw C-8090-2020 be given a second reading, as amended. Carried

MOVED by Councillor Boehlke that Bylaw C-8090-2020, as amended, be referred to the Calgary Metropolitan Region Board for approval.



J-1 2021 Council Priorities and Significant Issues List

The 2021 Council Priorities and Significant Issues List for March 9, 2021 was provided as information.

N Adjourn the Meeting

MOVED by Councillor Wright that the March 9, 2021 Council Meeting be adjourned at 3:44 p.m. Carried

Reeve or Deputy Reeve

Chief Administrative Officer or Designate



Schedule 'A' - Email Submissions in Support and Opposition

<u>Support</u>

Lisa Sadownyk Cheryl and Leon Lyskiewicz Gary M. Houston Jillian Thurlow Chris Giannahopoulos Valerie Prather Heather Tilroe and David Boomer Kelco Properties Brandon Doering Brad W. Prather Beatriz Garcia and Dirk Blaufuss Brian Parker Milan Cacic Charles M. Duncan Marc Schulz